

Rizhao Port Jurong Co., Ltd.

Terms of Reference and Rules of Procedures of the Nomination Committee under the Board

CHAPTER 1 GENERAL PROVISIONS

Article 1 In order to regulate the selection and appointment of directors, optimize the composition of the Board and improve the corporate governance structure of Rizhao Port Jurong Co., Ltd. (hereinafter referred to as the “**Company**”, together with its subsidiaries, the “**Group**”), the Nomination Committee under the Board is established and these terms of reference are formulated in accordance with the relevant laws and regulations of the Company Law of the People’s Republic of China (hereinafter referred to as the “**Company Law**”), the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (hereinafter referred to as the “**Hong Kong Listing Rules**”) and the requirements of the Articles of Association of Rizhao Port Jurong Co., Ltd. (hereinafter referred to as the “**Articles of Association**”).

Article 2 The Nomination Committee (hereinafter referred to as the “**Committee**”) is a specialized working body under the Board and is principally performing its monitoring function in the following areas:

- (I) assisting the Board in formulating the procedures and criteria for electing and appointing the directors of the Company and assessing their qualifications within its scope;
- (II) screening and nominating director candidates, for consideration at the general meeting with prior approval of the Board;
- (III) ensuring the directors and members of the Committees always maintain sufficient skills, experience and knowledge to perform their duties; and
- (IV) ensuring the continuous and effective performance of the Board on its corporate governance duties.

CHAPTER 2 COMPOSITION

Article 3 The Committee shall consist of three (or more) directors with at least one director of a different gender who shall be directly appointed by the Board and the majority of whom shall be independent non-executive directors. The Committee shall be chaired by an independent non-executive director/the chairman of the Board.

Article 4 Members of the Committee shall attend regular meetings of the Committee, and shall actively express their opinions on matters proposed at the meetings and have a thorough understanding of the roles and responsibilities of the Committee.

Article 5 At the request of the Committee, other members of senior management and representatives of external consultants shall also be in attendance at some or all meetings of the Committee or participate in the discussion of certain matters proposed at the meetings.

Article 6 The secretary of the Board or the joint company secretaries of the Company or their proxy shall be the secretary of the Committee.

CHAPTER 3 DUTIES AND RESPONSIBILITIES

Article 7 The principal duties and responsibilities of the Committee shall include:

- (I) in light of the operating activities, assets size and shareholding structure of the Company, reviewing the structure, size, composition and diversity (including but not limited to gender, age, cultural and educational background, expertise, skills, knowledge and length of services) of the Board at least annually, assisting the Board in maintaining a board skills matrix, and making recommendations on any proposed changes to the Board to complement the Company's corporate strategy;
- (II) identifying individuals suitably qualified to become Board members and selecting or making recommendations to the Board on the selection of individuals nominated for directorships; in identifying suitable candidates, the Committee shall take into full consideration the complementarity of the knowledge structure and experience of the Board members and the balance and independence of composition of the Board, and shall choose from a wide range of candidates based on objective criteria, taking into account the benefits of the diversity of the Board members and in light of the Company's business needs, so that members of the Board possess proper ability, experience and diversified perspectives to support the Company in realizing strategic objectives, maintaining competitive strengths and achieving sustainable development;
- (III) assessing the independence of independent non-executive directors;

- (IV) making recommendations to the Board on the appointment or reappointment of directors and succession planning for directors, in particular the chairman and the chief executive, inter alia considering the Company's business model and specific needs, the challenges and opportunities faced by the Company, and the skills and expertise required by the Board in the future;
- (V) supporting the Company's regular evaluation of the Board's performance;
- (VI) assessing each director's time commitment and contribution to the Board, as well as the director's ability to discharge his or her responsibilities effectively, taking into account professional qualifications and work experience, existing directorships of issuers listed on the Main Board or GEM and other significant external time commitments of such director and other factors or circumstances relevant to the director's character, integrity, independence and experience;
- (VII) the Committee shall make recommendations to the Board on the re-appointment of non-executive directors (including independent non-executive Directors) upon the expiry of their terms of office, and make recommendations to the Board on matters in relation to the election or re-election of directors by shareholders, and the continuation in office of any director at any time; where the Board decides to propose a resolution to elect an individual as an independent non-executive director at the general meeting, the Committee shall set out in the circular to shareholders and/or explanatory statement accompanying the notice of the relevant general meeting the reasons of the Board's belief on the election and independence of such individual;
- (VIII) ensuring a formal letter of appointment be delivered to a director upon his/her appointment to the Board, which clearly sets out the principal terms and conditions of the appointment; the letter of appointment shall specify the term of office and be subject to re-election;
- (IX) reviewing the diversity policy of the Company regularly, and making disclosures relating to its policies or policy brief on an annual basis in the Corporate Governance Report in the annual reports of the Company; and
- (X) implementing other matters authorized by the Board or set out in the Articles of Association or regulated by laws from time to time.

Article 8 The Nomination Committee shall also perform the following functions:

- (I) formulating the Company's corporate governance policies and practices, monitoring its implementation and making recommendations to the Board;
- (II) reviewing and monitoring the training and continuous professional development plans of the directors and senior management;

- (III) reviewing and monitoring the Company's policies and practices regarding compliance with laws and regulatory rules as well as their implementation;
- (IV) formulating, reviewing and monitoring the code of conduct and compliance manual (if any) applicable to the employees and directors;
- (V) reviewing the Company's compliance with the Corporate Governance Code as set out in Appendix 14 to the Hong Kong Listing Rules, together with the information disclosure in the Corporate Governance Report; and
- (VI) the Committee shall upload these Working Rules to the websites of the Stock Exchange and the Company to explain its duties and power delegated by the Board.

CHAPTER 4 POWER

Article 9 The Committee has the right to seek adequate resources and administrative support from senior management of the Group and has separate and independent access to senior management of the Group.

Article 10 Senior management shall duly provide the Committee with sufficient and appropriate information required for fulfilment of its duties. The Committee has the right to request any member of senior management of the Group to promptly respond to queries raised by any member of the Committee as comprehensive as possible.

Article 11 Members of the Committee may, upon reasonable request, seek independent professional advice for their decision-making in appropriate circumstances, at the Group's expense. In the event of seeking professional advice from an external consultant, such consultant shall be appointed by the chairman of the Committee and its opinions shall be directly submitted to the chairman of the Committee (independent of the senior management).

CHAPTER 5 RULES OF PROCEDURES

Article 12 The Committee shall convene periodic meetings at least once a year before the periodical meetings of the Board in principle. Notices shall be given to all members no less than 3 business days prior to the meeting, but the notice period may be waived with the written consent from more than half of the members.

Article 13 Extraordinary meetings may be convened upon proposal by the chairman or more than half of all members of the Committee. Notices of extraordinary meetings shall be given to all members no less than 3 business days prior to the meeting, but the notice period may be waived with the written consent from more than half of the members.

Article 14 Materials and notice of the meetings of the Committee shall be issued simultaneously. All members shall fully read meeting materials prior to the meeting.

Article 15 In principle, the meetings of the Committee shall be convened in an onsite way with the presence of more than half of all members. The meetings may also be convened by telecommunication means or circulation of written resolutions provided that all members fully express their opinions. Telecommunication means refer to the use of telephone, videos and other means to participate in the meeting; circulation of written resolutions refers to the way of making decision on proposals through separate or circulated service and consideration. The quorum of the meetings of the Committee shall be two, one of whom must be an independent non-executive director.

Article 16 The chairman of the Committee shall preside over meetings of the Committee. In the event that the chairman of the Committee is unable to attend, another member (independent non- executive director) may be designated to preside over the meetings. If such delegation is not made, more than half of the members being present shall select a member (independent non-executive director) to preside over the meetings.

Article 17 Members of the Committee shall attend the meetings in person. In the event that a member is unable to attend, he/she may authorize another member in writing to attend and vote on his/her behalf. The proxy who attends and votes at the meeting shall submit the power of attorney to the chairman of the meeting before it begins. The power of attorney shall set out the name of the principal, name of the proxy, matters delegated, voting instructions on matters proposed at the meeting (for or against), scope and validity period of authorization, and shall be signed or sealed by the principal. The proxy shall exercise the right within the scope of authorization. The principal who authorizes other members to attend the meeting on his/her behalf shall be solely liable to any decisions made by the proxy within his/her scope of authorization.

Article 18 Votes at the meetings of the Committee shall be conducted by a show of hands, by voice or by disclosed ballot, and every member shall have one vote. Resolutions made at the meetings shall not take effect unless they are passed by more than half of all members (including members unable to be present). Members of the Committee shall give express votes, either for or against, but may not abstain from voting.

Article 19 At the request of the Committee, it may invite non-members of the Committee such as directors, supervisors, relevant members of senior management and head of relevant departments to be in attendance at some or all of the meetings of the Committee. A prior approval from the chairman of the Committee shall be obtained for the list of such persons in attendance at the meeting.

Article 20 Any member who is involved in any resolution considered at the meetings of the Committee and his/her associates shall abstain from attending the meetings.

Article 21 Full records of the meeting of the Committee shall be kept. Minutes of the meetings of the Committee shall sufficiently record the matters considered and decisions reached by the Committee in detail, including any concerns raised by the members or dissenting views expressed. Members attending the meetings shall sign on the final version of the minutes of the meetings of the Committee.

Article 22 Members of the Committee and persons in attendance at the meetings are liable to keep all considered matters confidential and shall not disclose such relevant information without approval.

CHAPTER 6 REPORTING PROCEDURES

Article 23 The proposals of the Nomination Committee shall be considered and approved by the Board; among which, resolutions on the nomination of candidates for directors shall, after a review by the board of directors, be submitted to the general meeting for consideration and approval prior to implementation.

Article 24 All minutes of the meetings prepared by the Committee in accordance with the Article 21 above regarding the rules of procedures shall be kept by the secretary of the Committee and be available for inspection at any reasonable time on reasonable notice by any director.

Article 25 The Committee shall regularly report to the Board on matters set out in these terms of reference, including the work of the Committee, unless it is prohibited by laws and regulatory rules.

CHAPTER 7 ANNUAL GENERAL MEETING

Article 26 The chairman of the Committee shall attend annual general meetings of the Company and be prepared to answer any shareholder's questions in relation to the duties of the Committee.

Article 27 If the chairman of the Committee is unable to attend an annual general meeting of the Company, he/she shall arrange for another member of the Committee to attend in his/her place. Such person shall be prepared to answer any shareholder's questions in relation to the work of the Committee at the annual general meeting.

CHAPTER 8 EFFECTIVE DATE AND AMENDMENTS

Article 28 These terms of reference shall take effect from the date of the listing of the Company subject to consideration and approval by the Board. Where it is necessary to amend these terms of reference in light of changes in actual situation, the amendments shall be proposed by the Committee and submitted to the Board for consideration and approval.

Article 29 Matters not covered by these terms of reference shall be handled in accordance with the requirements of relevant state laws and regulations, the Hong Kong Listing Rules and the Articles of Association of the Company; in case there is any inconsistency between these terms of reference and any future relevant state laws and regulations, the Hong Kong Listing Rules or the Articles of Association of the Company amended by lawful procedures, the relevant state laws and regulations, the Hong Kong Listing Rules and the Articles of Association of the Company shall prevail and these terms of reference shall be amended accordingly subject to the approval of the Board.

Article 30 These terms of reference shall be interpreted by the Board.